A Clear Investment Thesis

Richard Pops Chief Executive Officer

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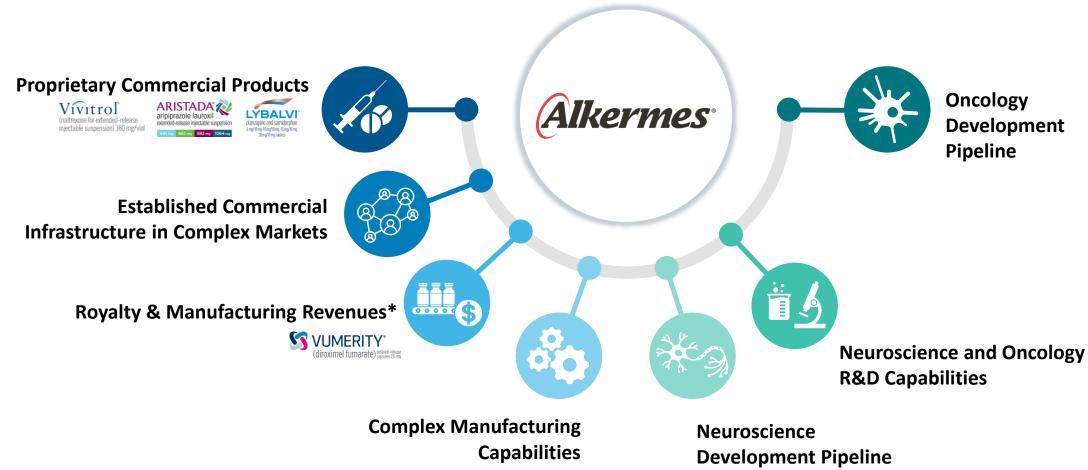


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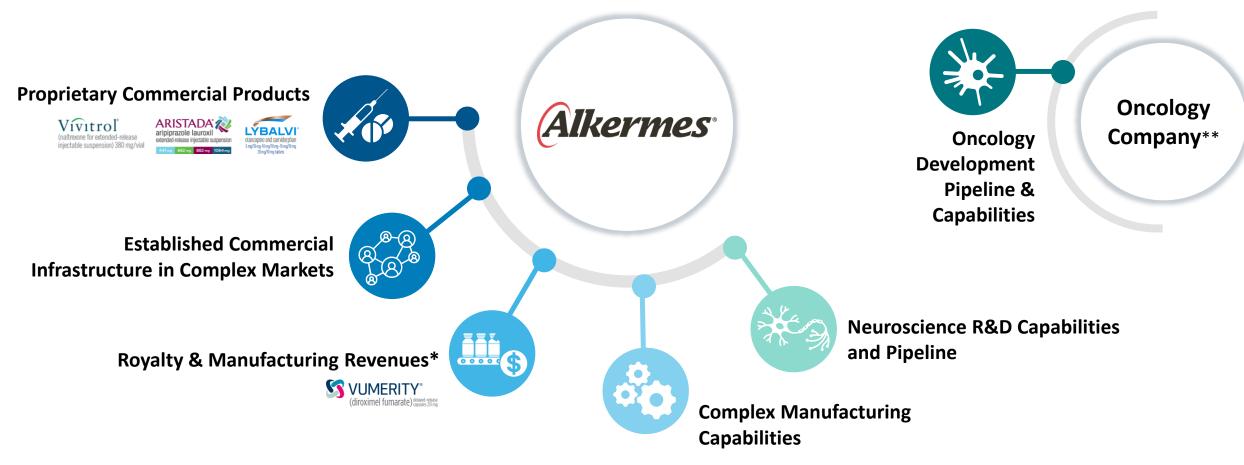
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Alkermes Today



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Post-Separation: Clear Value Propositions in Neuroscience and Oncology



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^{**}Assuming separation of the company's oncology business is effected through a spin-off of the oncology business into an independent, publicly-traded company

Clear Priorities to Unlock Value in 2023

2023 Business Priorities and Value Drivers

1

Drive launch of LYBALVI®

Continued execution of commercial strategy and investment in DTC campaign

2

Advance orexin 2 receptor agonist

Establish initial safety and tolerability profile and generate initial clinical proof-of-concept data for ALKS 2680

3

Separate oncology business

Clarify value proposition for standalone neuroscience and oncology businesses

DTC: Direct-to-consumer

Drive Launch of LYBALVI®

LYBALVI® (olanzapine and samidorphan): Oral Treatment Option for Adults With Schizophrenia or Bipolar I Disorder





- Once-daily, oral atypical antipsychotic composed of olanzapine, an established antipsychotic agent, and samidorphan, a new chemical entity
- Commercially launched in U.S. Q4 2021 with differentiated label
- Indicated for the treatment of:
 - Schizophrenia in adults
 - Bipolar I disorder in adults
 - Acute treatment of manic or mixed episodes as monotherapy and as adjunct to lithium or valproate
 - Maintenance monotherapy treatment

Boxed Warning: Elderly patients with dementia-related psychosis treated with antipsychotic drugs are at an increased risk of death. LYBALVI is not approved for the treatment of patients with dementia-related psychosis. Full prescribing information may be found at www.lybalvi.com/lybalvi-prescribing-information.pdf



LYBALVI® Prescription Growth Trends Reflect Strong Prescriber Breadth and Diverse Source of Business



since launch (as of Nov. 30, 2022)

TRx indication split**:

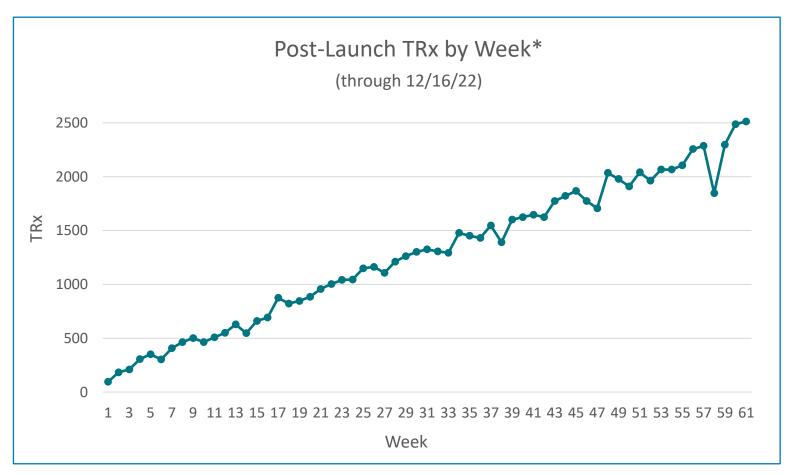
~50% bipolar I disorder

~50% schizophrenia

Patients switching from:

~45% olanzapine

55% other branded and generic antipsychotic therapies



*Source: IQVIA

^{**}Indication split based on claims data for patients with diagnoses of schizophrenia or bipolar I disorder only.

LYBALVI® Indications Represent a Large U.S. Opportunity

Patients (Adults)

Monthly Treatment Switches

Payer Mix

Schizophrenia

~2,600,000*

~22,000±
3,100 switches to branded oral agents

82% Medicaid/Medicare[±]

Bipolar I Disorder†

~3,900,000 - 5,200,000

~31,000±
9,700 switches to branded oral agents

64% Medicaid/Medicare[±]

LYBALVI is indicated for the treatment of schizophrenia and bipolar I disorder in adults

^{*}Desai et al. J Manag Care Pharm. 2013;19(6):468-77.

[†]Blanco et al. J Psychiatr Res. 2017 January; 84: 310-317.; Grant et al. J Clin Psychiatry 2005; 66: 1205-1215.

U.S. adults number based on 2020 U.S. Census Bureau population estimate (https://www.census.gov/quickfacts/fact/table/US/PST045219 accessed on Jan 5, 2023)

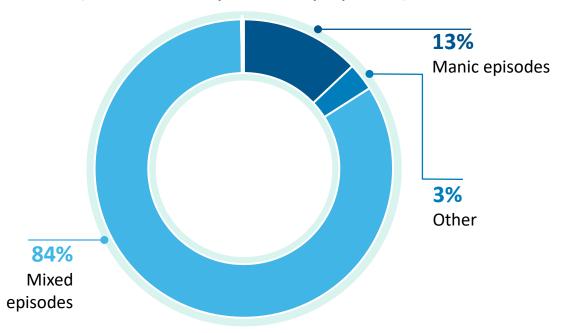
[±]IQVIA Source of Business as of November 2022 R3M data

LYBALVI®: Bipolar I Disorder Label Relevant to Real-World Patients



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Healthcare providers (n=172) surveyed reported that majority of their bipolar I disorder patients faced mixed episodes (manic and depressive symptoms)



Survey question: What Bipolar I disorder symptoms is this patient facing, that you hope to treat with their current therapy regimen?

Source: Alkermes Market Survey; Fielded April 29 to June 2, 2022; N=172 HCPs (515 Patient Charts)



Plans to Launch LYBALVI® Direct-to-Consumer Advertising Campaign Focused on Bipolar I Disorder

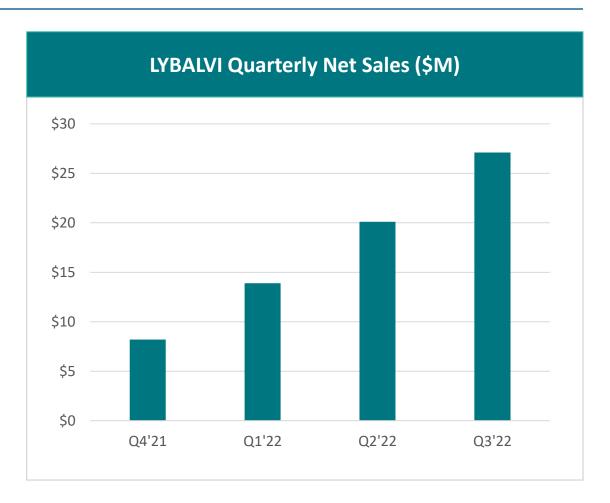


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LYBALVI®: Strong Launch Trajectory Established in 2022 With Clear Strategic Focus in 2023

2023 Commercial Strategy Focus

- Breadth: Continue to drive prescriber breadth through highly-targeted field force deployment
- Access: Expand patient access through continued execution of disciplined payer contracting strategy
- Awareness: Launch DTC advertising campaign focused on digital and broadcast channels



Advance Orexin 2 Receptor (OX2R) Agonist

Orexin Dysfunction: Well Defined Opportunity in Narcolepsy and Other Sleep Disorders

- In narcolepsy and other sleep disorders, low orexin levels lead to inconsistent neurotransmitter release, resulting in excessive sleepiness and poor regulation of REM sleep
- Narcolepsy affects ~200,000 people in U.S. and 3M people globally¹
- 70% of people with narcolepsy have narcolepsy type 1², distinguished by:
 - Cataplexy, a sudden muscle weakness triggered by strong emotions
 - Low or no orexin in the brain
- Genetic and pharmacologic evidence suggests that orexin receptor agonists, especially OX2R agonists, may be useful for mechanistic therapy of narcolepsy³

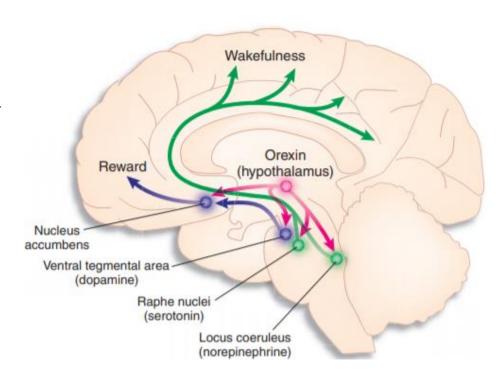


Figure from: Scammell, T E, and Saper, C B. Nature medicine. 2007;13:126-8

¹Global Narcolepsy Drugs Market, Forecast 2019-2025. Allied Market Research

² Swick TJ. Treatment paradigms for cataplexy in narcolepsy: past, present, and future. *Nat Sci Sleep*. 2015;7:159-169

³ Nagahara T. Design and Synthesis of Non-Peptide, Selective Orexin Receptor 2 Agonists. J. Med. Chem. 2015;58:7931–7937

Leveraging Alkermes' Molecular Design Capabilities to Target Orexin Dysfunction

ALKS 2680 molecular design objectives:

- Capture performance of endogenous peptide OX2R agonist
 - Increased wakefulness duration
 - Improved cataplexy control
- Optimize potency and minimize predicted human dose to mitigate risk of undesired side effects
- Provide PK/PD profile that mirrors natural wake cycle
 - Dose to allow for 8-12 hours wakefulness without subsequent insomnia
- Enable convenient once-daily, oral medication

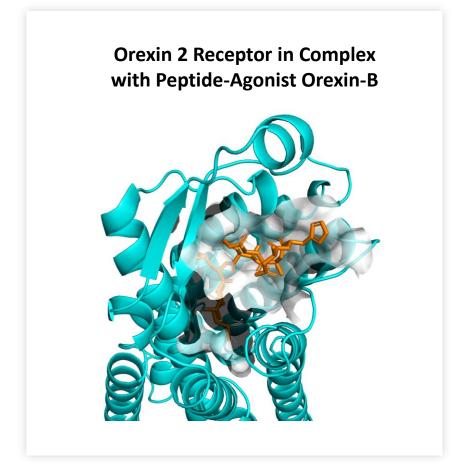
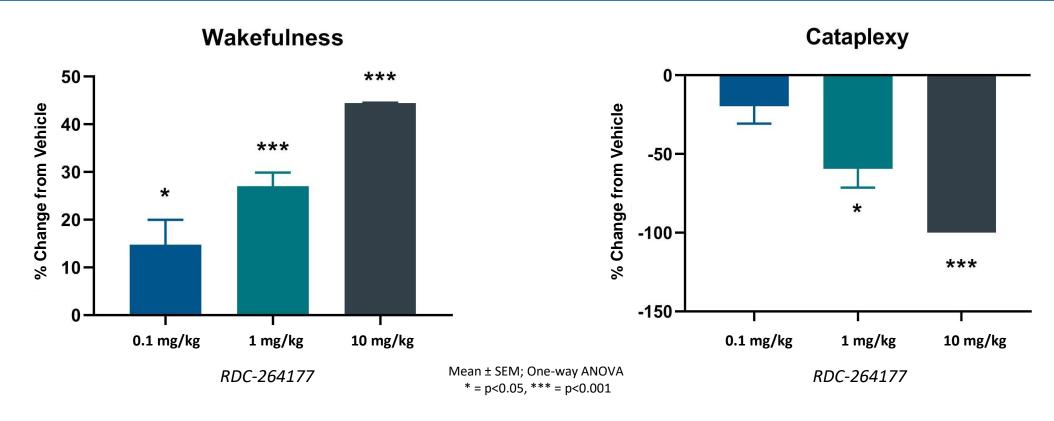


Figure adapted from: Hong, Chuan, et al. *Nature communications*. 2021:12; 3. PDB ID: 7L1U

Selective OX2R Agonist Showed Dose-Dependent Increased Wakefulness and Reduced Cataplexy in Preclinical Models

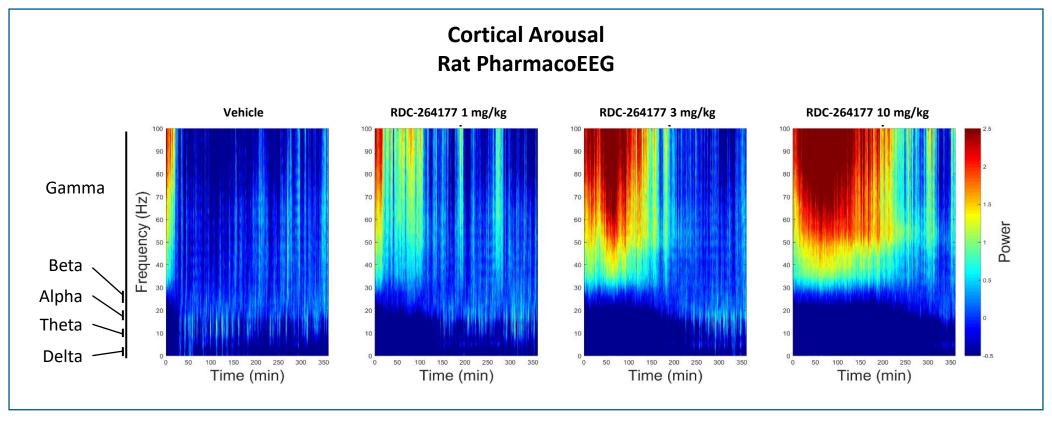


DTA mouse model of narcolepsy^{1,2} believed to serve as a predictive disease model of narcolepsy in humans

¹Tabuchi S, Tsunematsu T, Black SW, et al. Conditional ablation of orexin/hypocretin neurons: a new mouse model for the study of narcolepsy and orexin system function. *J Neurosci.* 2014;34(19):6495-6509 ² In collaboration with SRI International



Selective Orexin 2 Receptor Agonist Promoted Prolonged Wakefulness in Preclinical *In Vivo* Studies

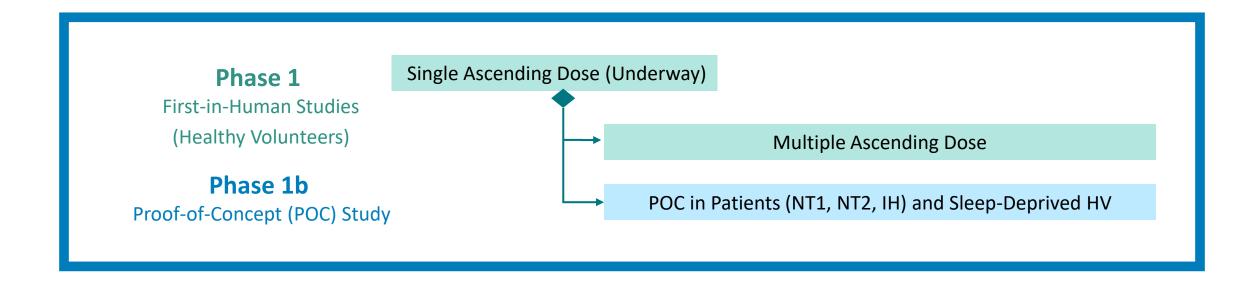


Selective orexin 2 receptor agonist demonstrated dose-dependent wake duration (shown by red gamma bands and dark blue theta and delta bands)

PharmacoEEG: Pharmaco-electroencephalography Alkermes data on file



ALKS 2680: Clinical Development Plan Designed to Rapidly Advance Program in 2023



NT1: Narcolepsy Type 1; NT2: Narcolepsy Type 2; IH: Idiopathic Hypersomnia; HV: Healthy Volunteers

ALKS 2680 Clinical Development Plan Targeting Clinical Proof-of-Concept Data by Year-End 2023

Phase 1 First-in-Human (FIH) Studies

- Objective: Measure and model pharmacokinetics (PK)/ pharmacodynamics (PD) and evaluate safety and tolerability of single and multiple ascending doses
- Key Assessments:
 - ☐ Drug exposure (PK)
 - ☐ Evaluate safety and tolerability of single and multiple ascending doses
- Exploratory assessment of target engagement: qEEG trends in power of frequency bands
- Single-ascending dose study ongoing;
 Multiple-ascending dose study initiation expected Q1 2023

Phase 1b Proof-of-Concept (POC) Study

- Objective: Early POC data + dose range estimation for phase
 2 in lead indications
- Key Assessments:
 - ☐ EEG-based maintenance of wakefulness test as primary efficacy/PD readout
 - ☐ Drug exposure (PK)
 - ☐ Evaluate safety and tolerability
- Study initiation expected H1 2023; Preliminary data expected by year-end

EEG: electroencephalogram; **qEEG:** quantitative electroencephalogram

Separate Oncology Business

Post-Separation Oncology Co. Pure-Play, Development-Stage Oncology Company

Investment thesis anchored by potential medical and economic value of nemvaleukin alfa:

- Potential first-in-class IL-2 variant immunotherapy
- Anti-tumor activity observed both as a single agent and with checkpoint inhibitors (CPI), in CPI-unapproved tumor types and post-CPI settings
- Potential registration-enabling studies underway in mucosal melanoma* and platinum-resistant ovarian cancer**, each with FDA Fast Track Designation
- Investigating alternative routes of administration/dosing schedules

Sophisticated protein engineering platform capabilities and early-stage development assets

- Tumor-targeted split IL-12 program
- IL-18 program

Nemvaleukin offers an opportunity for significant value creation as the development program advances and expands

Highly-experienced team with scientific and clinical trial expertise to efficiently advance pipeline

Opportunity to attract oncology-focused investors

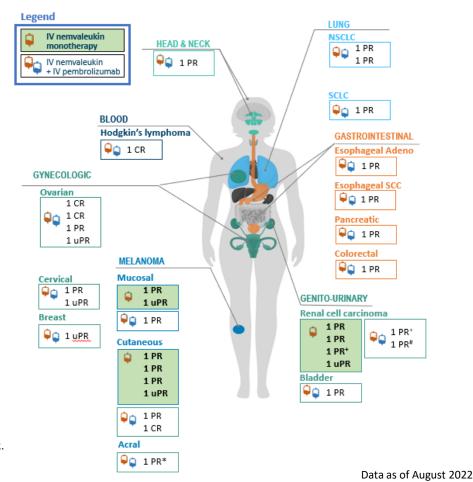
^{*}Also granted FDA Orphan Drug Designation; **In combination with pembrolizumab
Assuming separation is effected through a spin-off of the oncology business into an independent, publicly-traded company

ARTISTRY-1 (IV Nemvaleukin): Durable Responses Observed

- Demonstrated durable responses in high unmet need populations
 - Monotherapy activity (IV) in prior anti-PD-(L)1 treated melanoma and renal cell carcinoma
 - Combination activity (IV) with pembrolizumab in a range of tumor types
- Treatment-related adverse events (AEs) have been consistent with expectations based on nemvaleukin's mechanism of action and were mostly transient and manageable
 - Pyrexia, chills and nausea were the most commonly reported AEs;
 Transient and asymptomatic neutropenia/neutrophil count decrease were the most commonly reported events of grade ≥3
 - Three dose-limiting toxicities were reported, all in the highest dose evaluated (declared as the maximum tolerated dose)

Patients achieved SD (*acral), PR (*RCC), and PD (*RCC) on nemvaleukin monotherapy, rolled over to combination therapy and achieved PR. IV: Intravenous; NSCLC: Non-small cell lung cancer; SCLC: Small cell lung cancer; RCC: Renal cell carcinoma; SCC: Squamous cell carcinoma CR: complete response; PR: partial response; uPR: unconfirmed PR

Monotherapy and Combination Responses



Nemvaleukin ARTISTRY Development Program

Potential Registration Enabling Studies

Alternative Dosing

Studies

ARTISTRY-6

Advanced cutaneous and mucosal melanoma

- Phase 2
- Dosing: Daily IVx5, SC Q1W
- Monotherapy

Status

- IDMC: Risk/benefit profile supports study continuation as planned
- Mucosal melanoma enrollment ongoing
- Cutaneous cohort (SC) enrollment nearing completion
- Plan to initiate POC cohort with LFIV dosing (cutaneous)

ARTISTRY-7

Platinum-resistant ovarian cancer

- Phase 3
- Dosing: Daily IVx5
- Combination with pembrolizumab

Status

- Site initiation and enrollment ongoing
- In collaboration with MSD
- In partnership with the GOG Foundation and ENGOT

ARTISTRY-2

Advanced solid tumors

- Phase 1/2
- Dosing: SC Q1W
- Combination with pembrolizumab

Status

- Enrollment closed
- Data maturing, focus on durability of responses compared to daily IVx5
- Data from ARTISTRY-2 and ARTISTRY-6 will inform viability of SC

ARTISTRY-3

Advanced solid tumors

- Phase 1/2
- Dosing: LFIV dose escalation
- Monotherapy and combination with pembrolizumab

Status

- Enrolling Day 1 Q3W and Day 1,4 Q3W dosing cohorts at pharmacologically relevant doses
- Escalation ongoing

IV: Intravenous; LFIV: Less frequent IV; SC: Subcutaneous; IDMC: Independent Data Monitoring Committee; MSD: A tradename of Merck & Co., Inc. Kenilworth, NJ, USA; ENGOT: European Network of Gynaecological Oncological Trial Groups

Positioning Alkermes Neuroscience Business for Future Growth

Post-Separation Alkermes* Pure-Play, Commercial-Stage Neuroscience Company

Builds on Alkermes' innovation and excellence in neuroscience



Proprietary Products

 Topline primarily driven by growth of proprietary commercial products in addiction and psychiatry







Complex manufacturing capabilities



Commercial Capabilities

- Established commercial capabilities in complex psychiatry and addiction markets
- Opportunity to capture further operating leverage



Development Pipeline

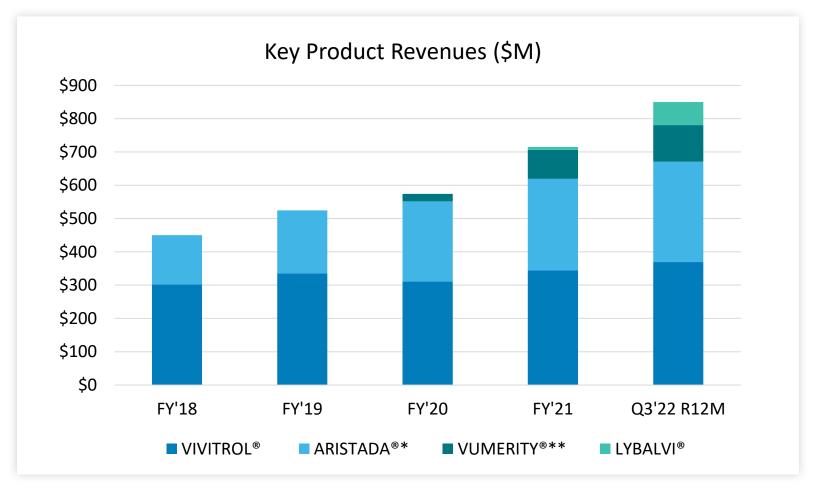
- Early-stage neuroscience pipeline
 - ALKS 2680, orexin 2 receptor agonist in phase 1
 - Portfolio of preclinical neuroscience assets

Separation expected to enhance profitability

^{*}Assuming separation of the company's oncology business is effected through a spin-off of the oncology business into an independent, publicly-traded company



Topline Growth and Diversification Reflect Evolving Business



Plan to provide 2023
 financial expectations
 and updated long term profitability
 targets in Q1'23

^{*}Inclusive of ARISTADA INITIO®

^{**}Licensed product (royalty & manufacturing revenue)

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www.alkermes.com

