

Proposed Separation of Oncology Business & Third Quarter 2022 Financial Results

November 2, 2022



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Forward-Looking Statements and Non-GAAP Financial Information

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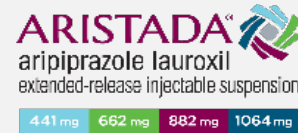
Note Regarding Trademarks: The Company and its affiliates are the owners of various U.S. federal trademark registrations (®) and other trademarks (™), including ARISTADA®, ARISTADA INITIO®, LYBALVI® and VIVITROL®. Any other trademarks referred to in this presentation are the property of their respective owners. Appearances of such other trademarks herein should not be construed as any indicator that their respective owners will not assert their rights thereto.

Agenda

- **Introduction**
Sandy Coombs, SVP, Investor Relations & Corporate Affairs
- **Proposed Separation of Oncology Business**
Richard Pops, Chief Executive Officer
- **Q3 2022 Financial Results**
Iain Brown, Chief Financial Officer
- **Q3 2022 Commercial Review**
Todd Nichols, Chief Commercial Officer
- **Q&A**

Alkermes Today

Significant, diverse revenues with new growth opportunities



Pipeline of novel development candidates designed to target significant unmet needs

Neuroscience

ALKS 2680

- Phase 1
- Narcolepsy

HDAC Inhibitors

- Preclinical
- Neurology/neuropsychiatry

Oncology

Nemvaleukin Alfa

- Phase 2/3
- Advanced solid tumors

IL-12 IL-18

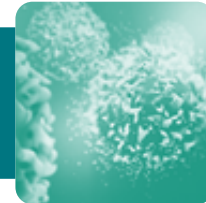
- Preclinical
- Advanced solid tumors

Clear Value Propositions for Neuroscience and Oncology



Neuroscience

- Commercial progress
 - Strong uptake of LYBALVI® one year into launch
 - Continued growth of VIVITROL® and ARISTADA®
- Pipeline advancements
 - ALKS 2680: Orexin 2 receptor agonist, entering phase 1; Proof-of-Concept study data expected in 2023
- Profitability
 - Established commercial infrastructure that provides opportunity to drive operating leverage and profitability
- Strong investor focus on neuroscience and profitable biopharmaceutical companies



Oncology

- Late-stage development asset
 - Nemvaleukin alfa: novel, investigational, engineered IL-2 variant and potential first-in-class cancer immunotherapy
 - Potential registration-enabling studies underway in two difficult-to-treat tumor types
 - Potential to be used in a wider range of combinations and tumor types
- Protein engineering capabilities and pipeline
 - Additional preclinical engineered cytokines: IL-12 and IL-18
- Enhanced value proposition of biologics post-Inflation Reduction Act

Exploring Separation of Oncology Business as Part of Ongoing Board-Level Review of Strategic Alternatives

Separation of the oncology business expected to drive benefits for both neuroscience and oncology businesses

Drive a sharp strategic focus with distinct management teams with relevant therapeutic expertise

Simplify capital allocation decision-making and increase flexibility

Enable capital markets to better assess value, performance and potential, and attract a long-term shareholder base suited to each business

Post-Separation Alkermes[‡] Pure-Play, Commercial-Stage Neuroscience Company

Builds on Alkermes heritage of innovation and excellence in neuroscience



Proprietary Products

- Topline primarily driven by growth of proprietary commercial products in addiction and psychiatry

Vivitrol[®]
(naltrexone for extended-release
injectable suspension)

ARISTADA[®]
aripiprazole lauroxil
extended-release injectable suspension

LYBALVI[®]
olanzapine and samidorphan



Commercial Capabilities

- Established commercial capabilities in psychiatry and addiction
- Opportunity to capture operating leverage



Development Pipeline

- Early-stage neuroscience pipeline:
 - ALKS 2680, orexin 2 receptor agonist in phase 1
 - Portfolio of preclinical neuroscience assets

Separation expected to enhance profitability

[‡] Assuming separation is effected through a spin-off of the oncology business into an independent, publicly-traded company

Post-Separation Oncology Co. †

Pure-play, Development-Stage Oncology Company

Investment thesis anchored by potential medical and economic value of nemvaleukin alfa:

- Potential first-in-class IL-2 variant immunotherapy
- Anti-tumor activity observed both as a single agent and with checkpoint inhibitors (CPI), in CPI-unapproved tumor types and post-CPI settings
- Potential registration-enabling studies underway in mucosal melanoma* and platinum-resistant ovarian cancer**, each with FDA Fast Track Designation
- Multiple potential routes of administration/dosing schedules being investigated

Sophisticated protein engineering platform capabilities and early-stage development assets

- Tumor-targeted split IL-12 program
- IL-18 program

Nemvaleukin has **broad potential clinical utility and offers an opportunity for significant value creation** as the development program advances and expands.

Highly-experienced team with **scientific and clinical trial expertise** to efficiently advance pipeline.

Opportunity to attract **oncology-focused investors.**

* Also granted FDA Orphan Drug Designation; **In combination with pembrolizumab

† Assuming separation is effected through a spin-off of the oncology business into an independent, publicly-traded company

Potential Separation[‡]: Next Steps

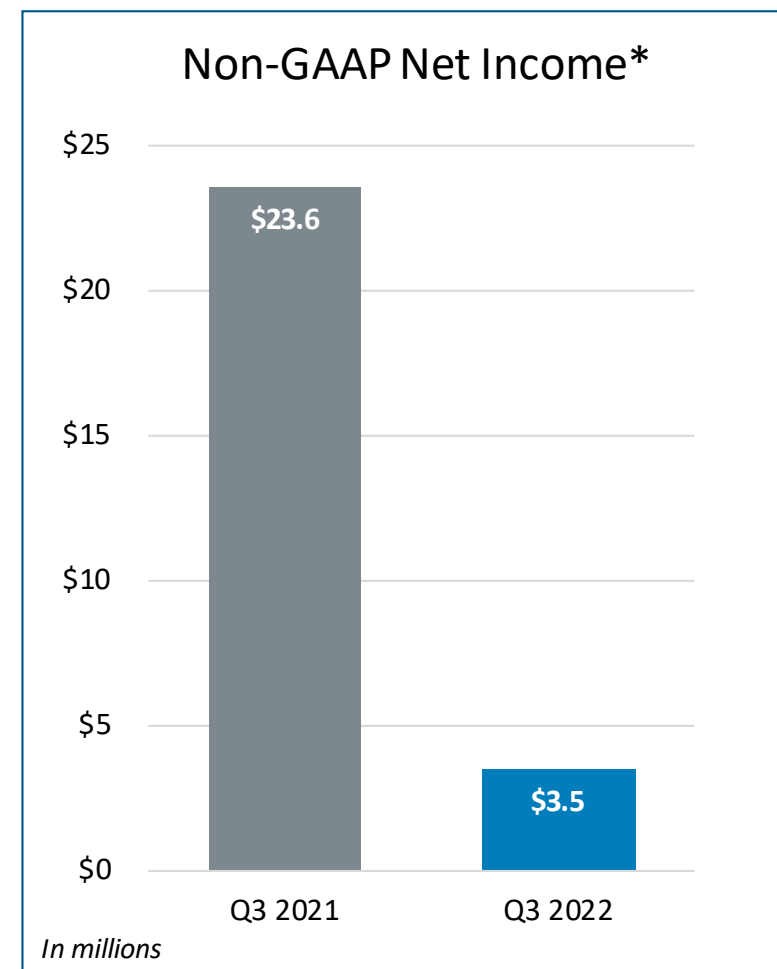
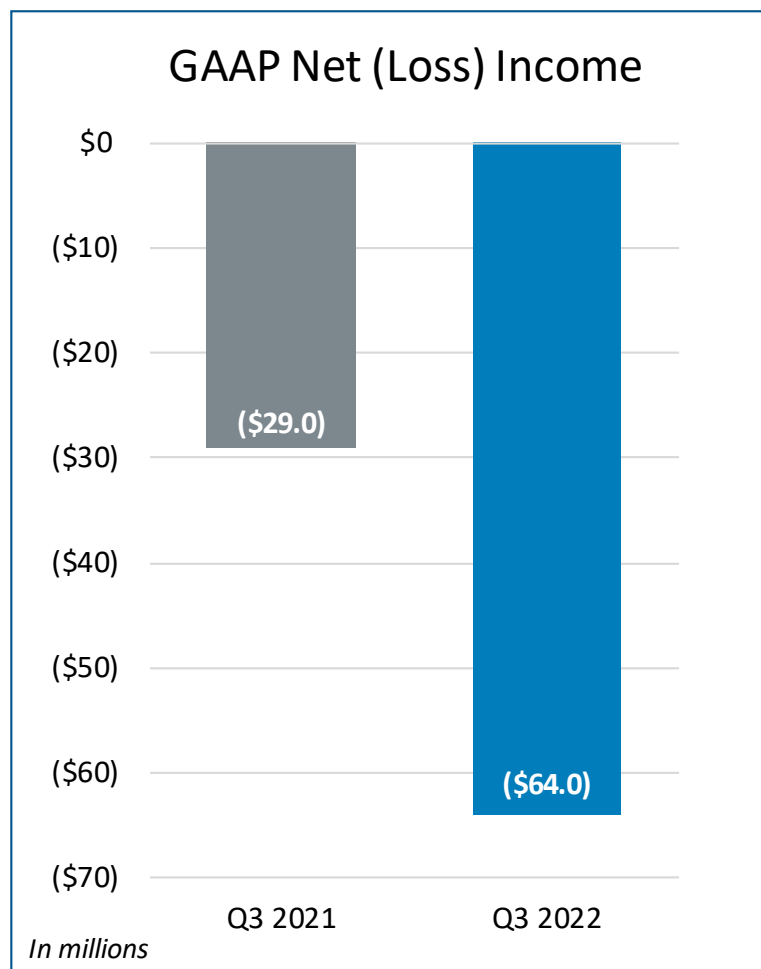
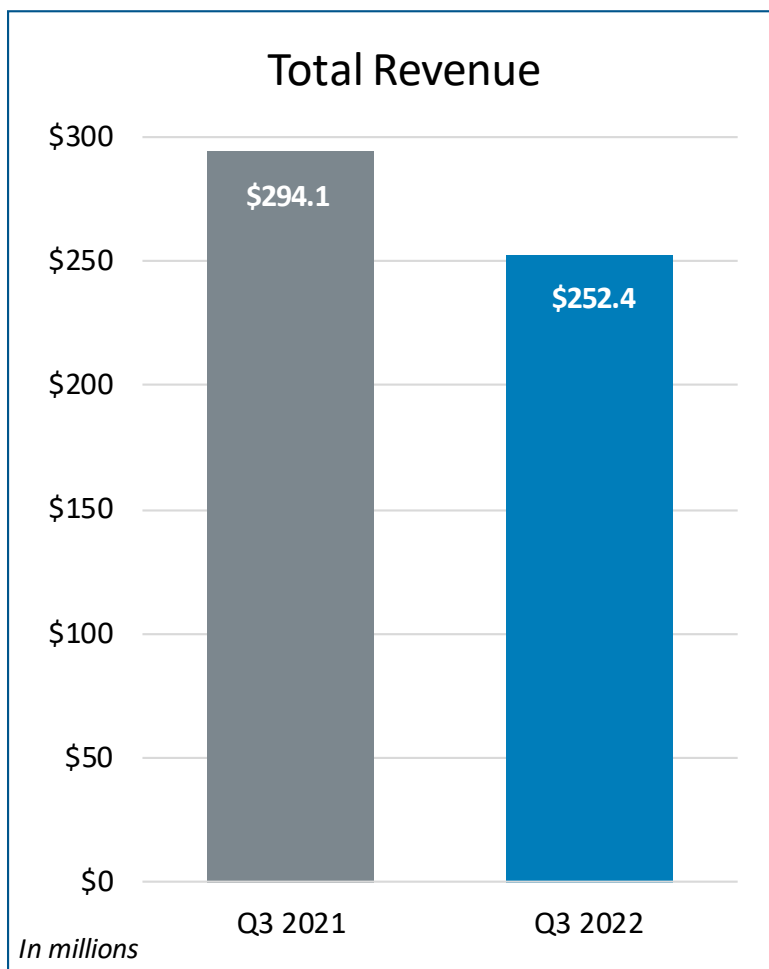
Timing	<ul style="list-style-type: none">• Separation, if consummated, expected to be completed in H2 2023
Financial Expectations	<ul style="list-style-type: none">• Expect to incur transactional and separation expenses prior to completion of any separation• 2023 financial expectations and long-term profitability targets for Alkermes to be discussed on February 2023 earnings call
Leadership	<ul style="list-style-type: none">• Oncology Co.: Details on management and board of directors to be provided at a later date• Alkermes: Richard Pops to continue as CEO and Chairman
Location	<ul style="list-style-type: none">• Oncology Co. expected to be located within Alkermes' existing Waltham, Mass. campus• Facilities and research and manufacturing operations in Wilmington, Ohio and Athlone, Ireland expected to remain with Alkermes
Closing Conditions	<ul style="list-style-type: none">• Final approval by Alkermes Board of Directors• Customary closing conditions

[‡] Assuming separation is effected through a spin-off of the oncology business into an independent, publicly-traded company



Q3 Financial and Operational Performance

Q3 2022 Financial Results Summary



* Reconciliation of this non-GAAP financial measure to the most directly comparable GAAP financial measure can be found in the Appendix of this presentation.

Third Quarter 2022 Revenue Summary

In millions, except %	Q3'22	Q3'21	Δ Q3'22 vs. Q3'21
Total Proprietary Net Sales	\$199.4	\$157.7	26%
VIVITROL®	\$96.5	\$88.8	9%
ARISTADA®*	\$75.7	\$68.9	10%
LYBALVI®	\$27.1	-	NA
Manufacturing & Royalty Revenue**†	\$52.9	\$136.3	(61%)
Research & Development Revenue	\$0.0	\$0.1	NA
Total Revenue	\$252.4	\$294.1	(14%)

Amounts in the table above may not sum due to rounding.

*Inclusive of ARISTADA INITIO®

**In Q3'22, royalty revenues from INVEGA SUSTENNA®/XEPLION®, INVEGA TRINZA®/TREVICTA® and INVEGA HAFYERA®/BYANALI® (the “long-acting INVEGA products”) were \$26.7 million, compared to \$79.3 million in Q3'21. This decrease was driven by Janssen’s partial termination of the license agreement related to sales of the long-acting INVEGA products in the U.S., effective Feb. 2, 2022. In April 2022, Alkermes commenced binding arbitration proceedings related to, among other things, Janssen’s partial termination of the license agreement and Janssen’s royalty and other obligations under the agreement.

† In Q3'22, the Company recorded a one-time reversal of royalty revenue of approximately \$21.5 million due to the outcome of recent arbitration proceedings related to agreements pertaining to AMPYRA, which includes a \$16.5 million arbitration award and other royalty revenue that was previously recognized.

Alkermes: 2022 Financial Expectations*

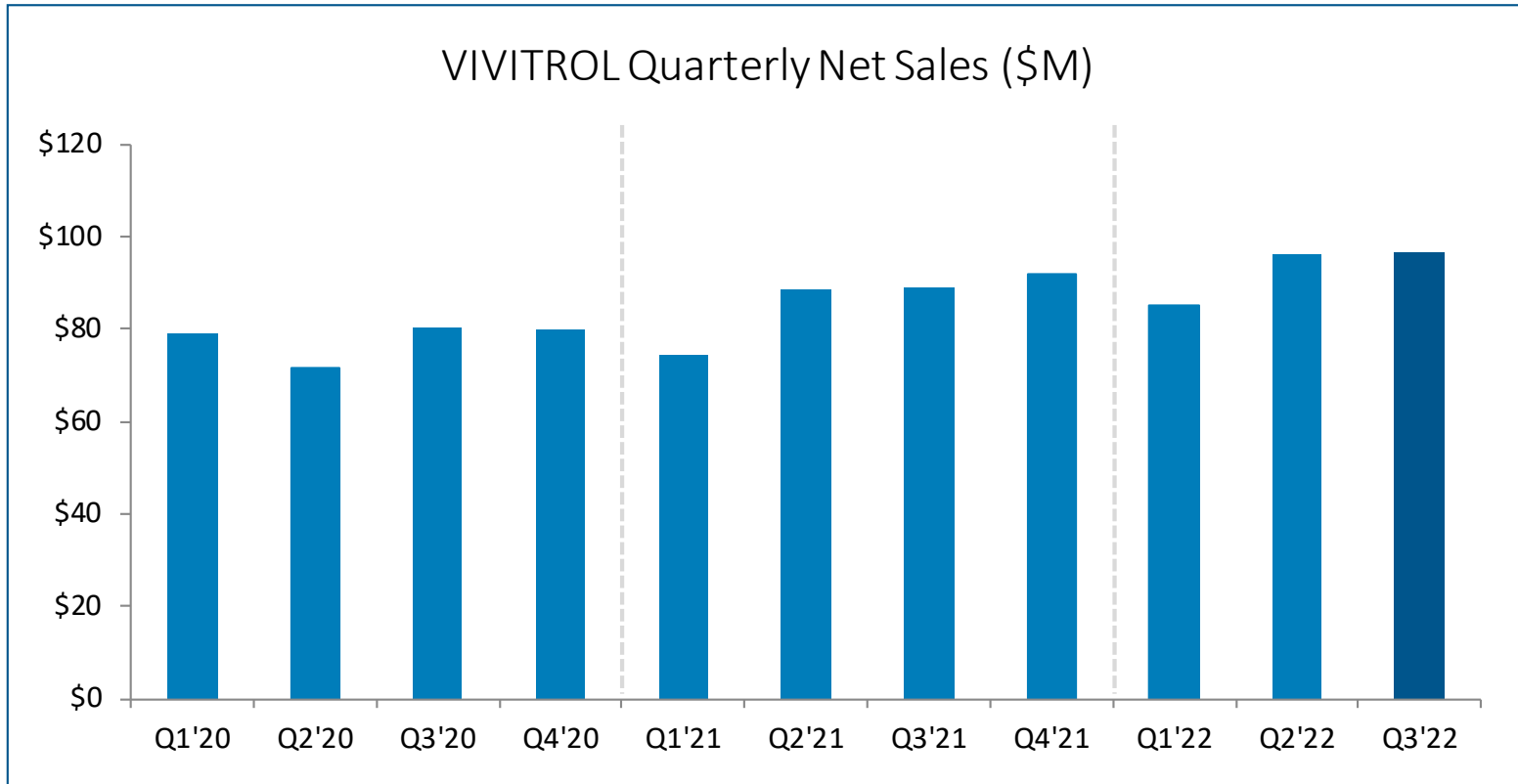
(in millions, except per share amounts)	Current Financial Expectations for Year Ending Dec. 31, 2022 <i>(Provided 11/2/22)</i>	Previous Financial Expectations for Year Ending Dec. 31, 2022 <i>(Provided 7/27/22)</i>
Revenues	\$1,070 – \$1,120	\$1,050 – \$1,120
COGS	\$220 – \$230	\$215 – \$225
R&D Expense	\$385 – \$400	\$380 – \$400
SG&A Expense	\$590 – \$605	\$575 – \$605
Amortization of Intangible Assets	~\$35	~\$35
Interest Expense, net	\$5 – \$10	\$5 – \$10
Other Expense, net	~\$20	~\$15
Income Tax Benefit	\$10 – \$15	\$10 – \$15
GAAP Net Loss	(\$155) – (\$185)	(\$145) – (\$175)
GAAP Net Loss Per Share	(\$0.95) – (\$1.13)	(\$0.88) – (\$1.07)
Non-GAAP Net Income [‡]	\$25 – \$55	\$15 – \$45
Non-GAAP Earnings Per Share (Basic and Diluted) [‡]	\$0.15 – \$0.33	\$0.09 – \$0.27

- Expected net sales of proprietary products:
 - VIVITROL[®] net sales of \$370M – \$380M
 - ARISTADA[®] net sales of \$300M – \$310M
 - LYBALVI[®] net sales of \$88M – \$95M
- Assumes \$115M – \$120M of royalties related to sales of INVEGA SUSTENNA[®], INVEGA TRINZA[®] and INVEGA HAFYERA[®] in the U.S. through January 2022 and sales of XEPLION[®], TREVICTA[®] and BYANALI[®] outside the U.S. through December 2022

*These expectations are provided by the Company on Nov. 2, 2022 and are effective only as of such date. The Company expressly disclaims any obligation to update or reaffirm these expectations.

‡Reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the Appendix of this presentation.

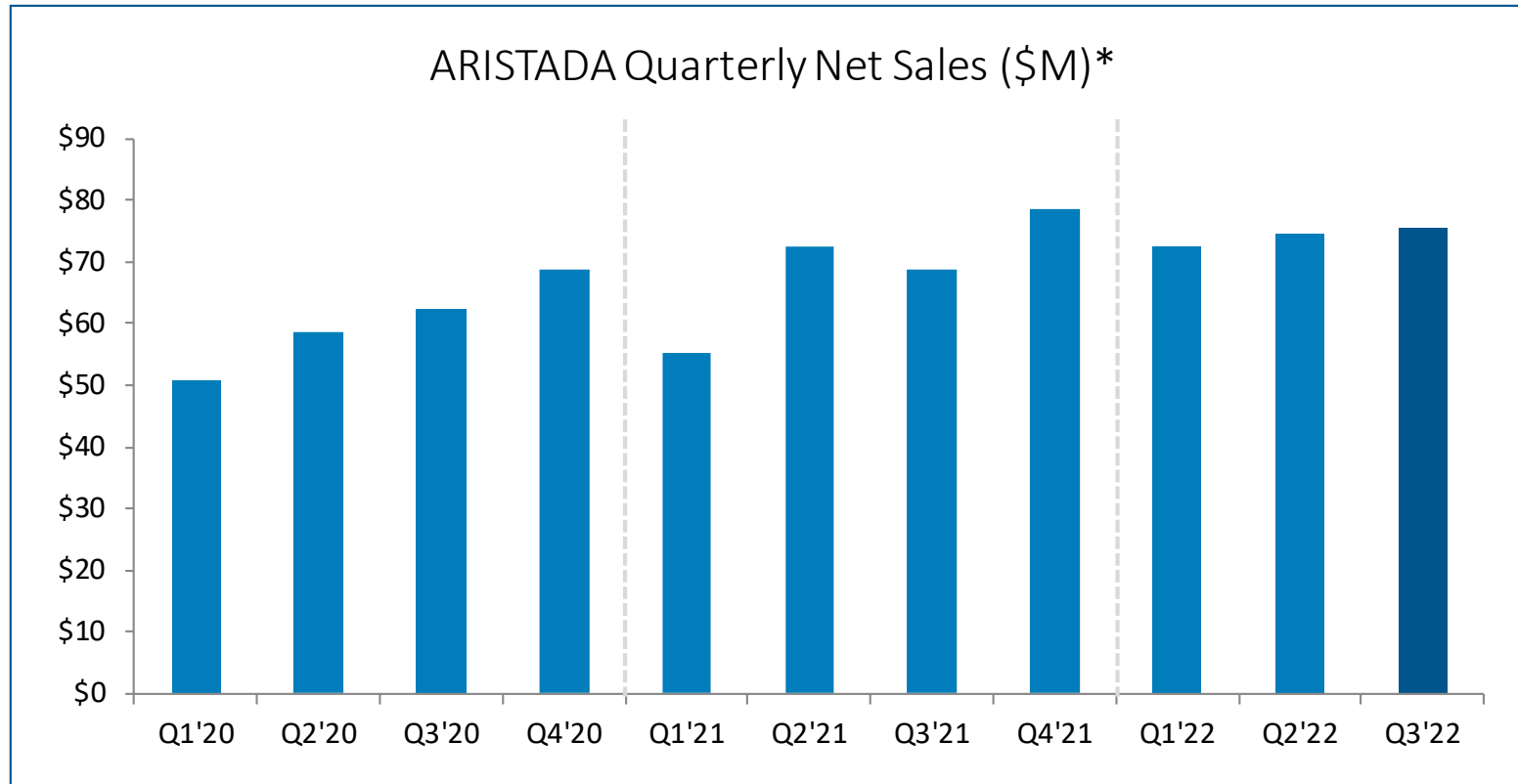
VIVITROL® Performance and Expectations



- Q3'22 year-over-year net sales increased 9% to \$96.5M
 - Gross-to-net deductions: 51.2% in Q3'22, compared to 52.3% in Q3'21
- FY'22 net sales expected to range from \$370M – \$380M*
 - Expect gross-to-net deductions of ~51% in FY'22

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ARISTADA® Performance and Expectations

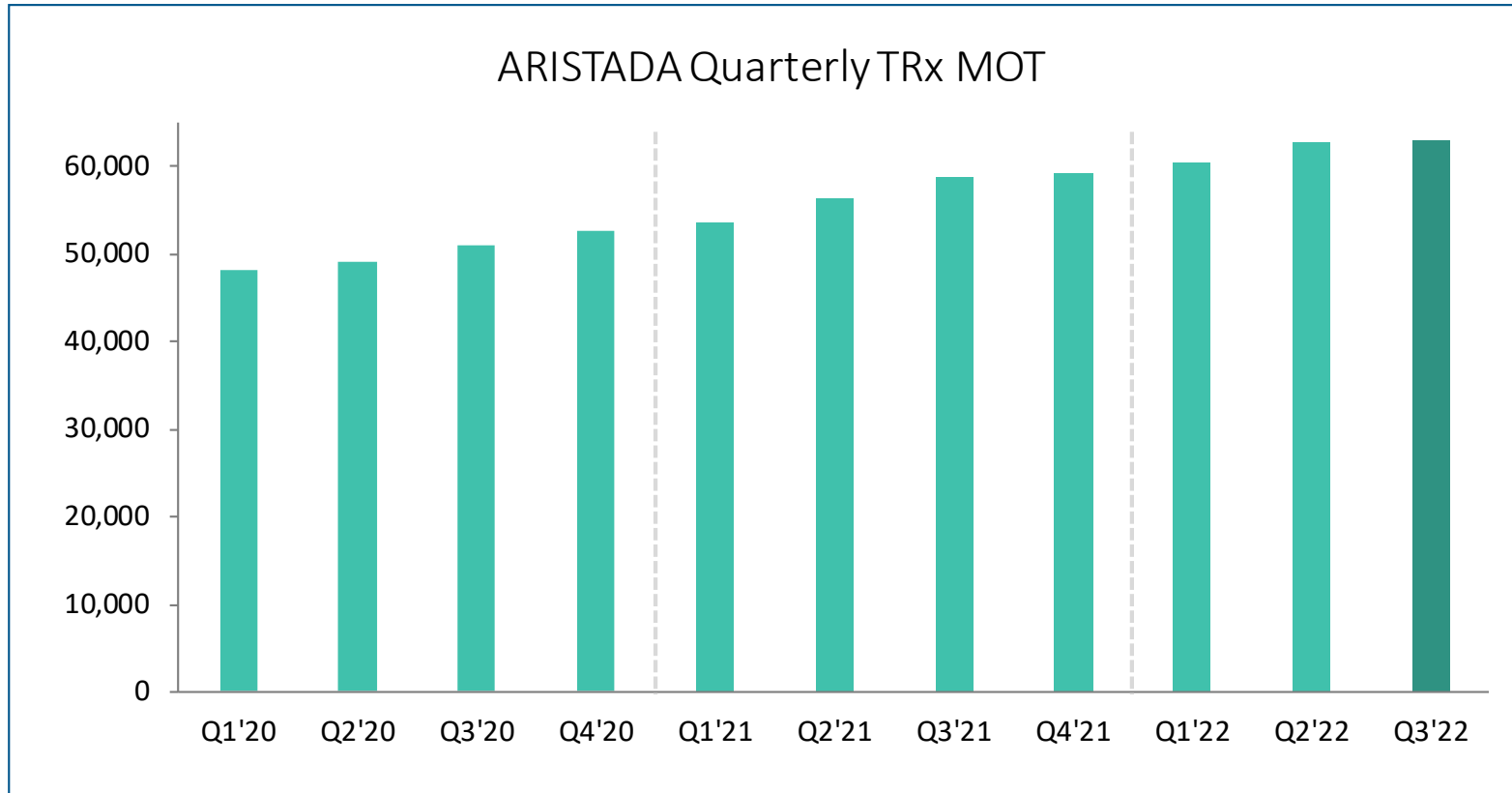


- Q3'22 year-over-year net sales increased 10% to \$75.7M
 - Gross-to-net deductions: 54.6% in Q3'22, compared to 54.8% in Q3'21
- FY'22 net sales expected to range from \$300M - \$310M^{†*}
 - Expect gross-to-net deductions of ~54% in FY'22

*Inclusive of ARISTADA INITIO®

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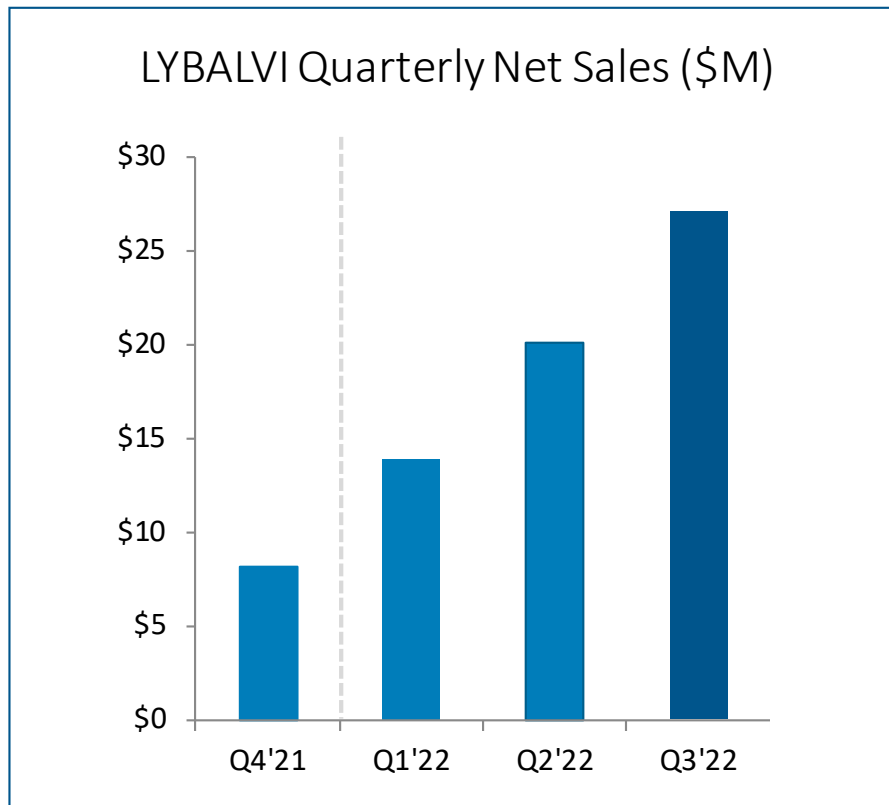
ARISTADA® Prescription Growth Trends



- Q3'22 year-over-year growth of 7% on TRx months of therapy (MOT) basis
- Market share:
 - TRx MOT: 10% of atypical LAI market prescriptions in Q3'22

Source: IQVIA NPA

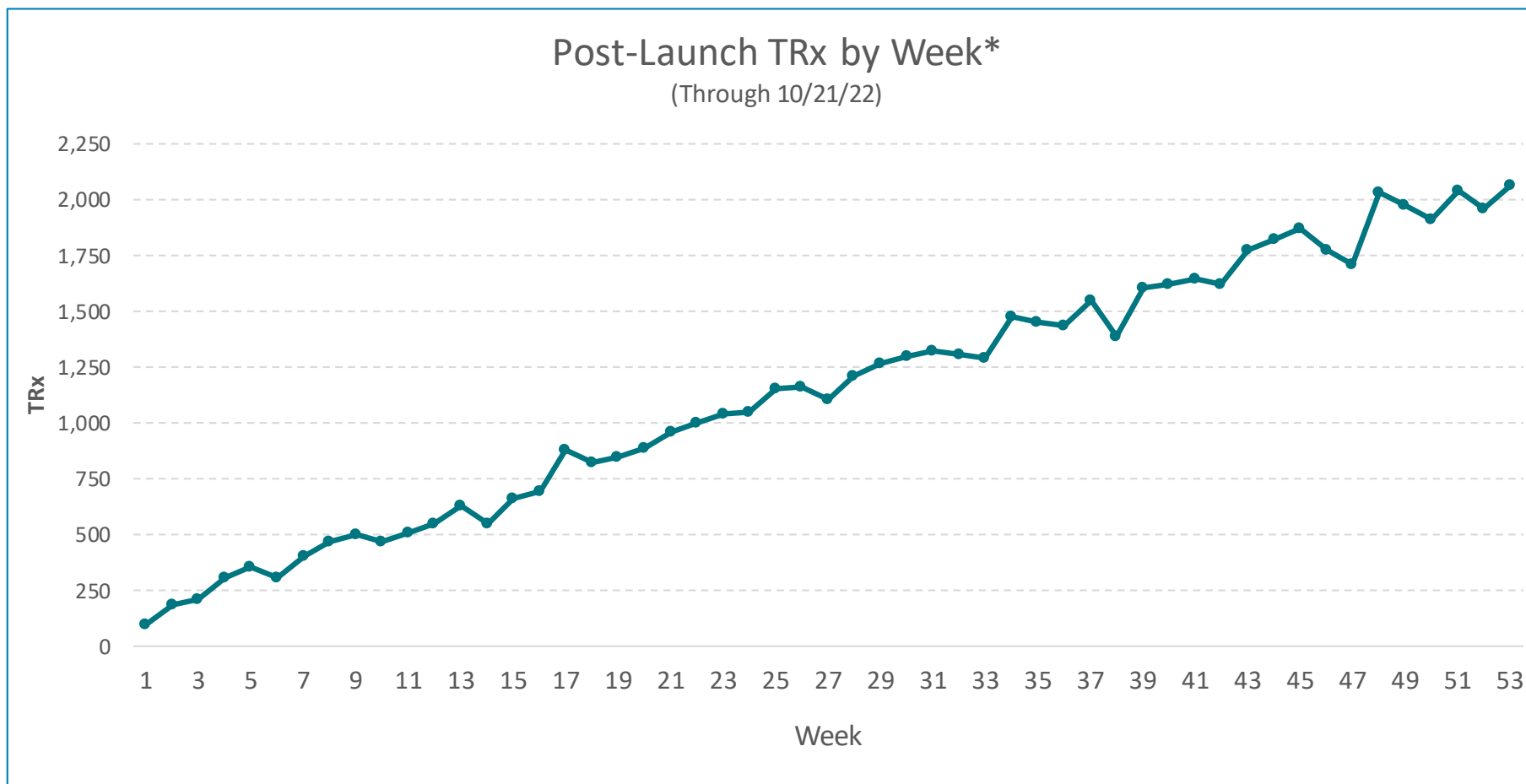
LYBALVI® Performance and Expectations



- Q3'22 net sales of \$27.1M reflect 35% sequential growth compared to Q2'22
 - Q3'22 gross-to-net deductions: ~26%, reflecting continued less restrictive initial commercial payer coverage than anticipated, which reduced the cost associated with patient copay assistance program
- FY'22 net sales expected to range from \$88M - \$95M[†]
 - Expect gross-to-net deductions of ~27% in FY'22

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LYBALVI® Prescription Growth Trends



- Q3'22 total TRx: ~23,000 reflecting 35% sequential growth compared to Q2'22
- ~6,000 prescribers had written a prescription for LYBALVI since launch reflecting 41% increase since Q2'22

*Source: IQVIA NPA Weekly

Appendix

Appendix: Financial Results GAAP to Non-GAAP Adjustments

<i>(In millions)</i>	Quarter Ended September 30, 2022	Quarter Ended September 30, 2021
Net Loss — GAAP	\$ (63,974)	\$ (28,988)
Adjustments:		
Share-based compensation expense	26,051	25,600
Depreciation expense	10,431	9,775
Amortization expense	9,166	9,615
Legal settlement	15,905	—
Income tax effect related to reconciling items	(17)	2,243
Non-cash net interest expense	116	117
Change in the fair value of contingent consideration	5,835	5,195
Non-GAAP Net Income	<u>\$ 3,513</u>	<u>\$ 23,557</u>

Appendix: 2022 Guidance GAAP to Non-GAAP Adjustments

<i>(In millions, except per share data)</i>	Year Ended December 31, 2022	Shares	(Loss) Earnings Per Share
Projected Net Loss — GAAP	\$ (170.0)	164	\$ (1.04)
Adjustments:			
Share-based compensation expense	91.0		
Depreciation expense	40.0		
Amortization expense	35.0		
Change in the fair value of contingent consideration	24.0		
Legal settlement	16.0		
Income tax effect related to reconciling items	3.0		
Non-cash net interest expense	1.0		
Projected Net Income — Non-GAAP	<u>\$ 40.0</u>	<u>169</u>	<u>\$ 0.24</u>

Projected GAAP and non-GAAP measures reflect the mid-points within our financial expectations ranges.

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